

Curriculum vitae



Bob Elfring



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Year of Birth

1959

Nationality

Dutch

Shares ASR Nederland N.V.

None

Education

Bob Elfring studied Law and Economics at the University of Groningen.

Current positions

Bob Elfring is Vice Chair of EMEA Investment Banking at J.P. Morgan Securities plc. (until 1 May 2024), Chairman of the Supervisory Board of Vuyk Holding B.V. and a member of the Supervisory Board a member of the Audit Committee and a member of the Remuneration Committee of Royal BAM Groep N.V.

Previous positions

Bob Elfring began his career in 1984 at the former Amsterdam-Rotterdam Bank and subsequently held various (management) positions at Rabobank, Amsterdam Investment Bank, MeesPierson and Lehman Brothers. From 2008 to 2011, his responsibilities at Credit Suisse included Investment Banking in Northern Europe and the Benelux. From 2011 to 2018, he worked for Bank of America Merrill Lynch, where from 2012 he was responsible for Corporate and Investment Banking in Europe, the Middle East and Africa, operating from London. From 2019 to 2021, Bob Elfring applied his knowledge gained as a director and advisor to the board in his work as Senior Advisor to CVC Capital Partners. In 2021, he became Vice Chair of EMEA Investment Banking at J.P. Morgan Securities plc. This role will end on 1 May 2024. In these and his current roles, Bob Elfring has gained extensive knowledge and experience in board oversight and compliance with corporate governance and codes of conduct. Combined with his banking experience in the financial world, these skills are of great value to a.s.r.

Reason for nomination for appointment

Bob Elfring has 40 years of work experience with companies of various sizes, from small businesses to multinational corporations. He therefore has very broad experience in management, advisory and supervisory positions at various financial institutions, especially in investment banking. He has a critical eye and carefully balances interests.

The Supervisory Board believes that Bob Elfring will be a valuable addition to the Board because of his personality and his knowledge and extensive experience in fields including the financial sector.