Utrecht, 19 November 2018, 07:00

a.s.r.

de nederlandse
verzekerings
maatschappij
voor alle
verzekeringen

a.s.r. changes management structure

As of 1 February 2019, a.s.r. will change its management structure. From this date, a.s.r.'s Executive Board will consist of three members: the CEO, the CFO, and a newly to be appointed third member. In addition, a Business Executive Committee (BEC) will be established which will consist of the members of the Executive Board, the Chief Risk Officer (CRO) and senior managers who will represent a number of business areas. As a result of the change, the existing Chief Operating Officer (COO) positions will disappear and as a result Karin Bergstein and Michel Verwoest will leave a.s.r.

a.s.r. has operated very successfully in the past few years but considers the change in management structure necessary in order to deliver on the next steps in implementing the recently announced strategy and objectives. With the establishment of the BEC, a.s.r. creates more direct involvement of the senior managers of the product lines in further strengthening a.s.r.'s innovative power. It will also enable a.s.r. to act decisively with respect to potential inorganic opportunities.

The BEC consists of the members of the Executive Board, the senior managers who represent a number of business areas and the CRO. The CRO also reports to the CEO and has an escalation possibility towards the Supervisory Board. The following business areas are represented in the BEC: Service Books (Individual Life & Funeral), Disability & Health Care, P&C, Mortgages, Pensions, Asset Management and Innovation & Digital.

Kick van der Pol, Chair of the Supervisory Board: 'a.s.r. is excellent shape. We delivered a successful IPO in 2016, we are financially healthy, we have strong market positions, are greatly valued by our customers and are increasingly appreciated for the role we play in society. In recent years we have been in a continuous dialogue about the strategic direction of our company and have concluded that, in order to also successfully implement our strategy and achieve our goals in the future, the management structure of a.s.r. needs to be adjusted. As a result we will change the composition and size of the Executive Board and introduce a BEC. As a result, the COO positions will disappear, and Karin Bergstein and Michel Verwoest have agreed to amicably leave the group and continue their careers outside a.s.r.

Within a.s.r.'s Executive Board, Karin and Michel played an important role in a.s.r.'s recent transition. A number of successful acquisitions were made, a.s.r. has become more agile and efficient and has enhanced its cost discipline. And in addition, customer and employee satisfaction increased both. a.s.r. has become an organisation that serves as an example to many. We are very grateful to Karin and Michiel for this. They both have made very important contributions to the development of a.s.r. We wish them every success for the future.'

Karin Bergstein: 'After some wonderful years at a.s.r. it is time for the next phase in my career. I am proud to have been able to contribute to the transformation that a.s.r. has gone through. a.s.r. is a company where people enjoy working and customers receive an excellent, personal service. I am proud to see that in the new structure managers who have been part of my teams are now given more responsibility.'

Michel Verwoest: 'I feel privileged to have contributed to a.s.r.'s development. a.s.r. today is a company with very skilled, friendly and loyal employees, satisfied shareholders and last but not least, with customers who are becoming increasingly satisfied and who recognize that a.s.r. really wants to 'help by doing'. I hope that a.s.r. will continue on its sustainable course and I will continue to follow it with great interest and pride.'

Jos Baeten, CEO of a.s.r.: 'We owe it in particular to Karin and Michel that we have been able to retain excellent senior managers and are able to give them the opportunity to further develop in recent years. With the development that they and a.s.r. have gone through, we are now ready for the next phase. The new BEC ensures that we can directly involve the knowledge and skills of our senior management responsible for specific business areas in the decision-making process at board level. Whilst part of industry in motion, it is of great importance that a.s.r. can respond quickly to opportunities that arise and efficiently anticipate constantly changing customer needs.'

The new member of the Executive Board will be announced as full clarity on this has been achieved.

++++++++

Media relations

Daan Wentholt T: +31 (0)6 533 54 156 E: Daan.Wentholt@asr.nl www.asrnederland.nl

Investor relations

T: +31 (0)30 257 8600 E: ir@asr.nl www.asrnl.com

About ASR Nederland N.V.

ASR Nederland N.V. (a.s.r.) has been an insurer since 1720 and ranks among the top 3 insurers in the Netherlands. a.s.r. offers products and services in the fields of insurance, pensions and banking to consumers and SMEs via the labels a.s.r., De Amersfoortse, Ditzo, Ardanta and Europeesche Verzekeringen. In addition, a.s.r. is active as an asset manager for third parties, mainly in the public sector. a.s.r. has been listed on Euronext Amsterdam since June 2016 and has been included in the AEX Index since 19 March 2018. For more information, please visit www.asrnederland.nl.

This press release contains price-sensitive information and therefor inside information as defined by Article 7 of the Regulation on market abuse (*Verordening marktmisbruik*).

Disclaimer and cautionary note regarding forward-looking statements

The terms of this disclaimer ('Disclaimer') apply to this document of ASR Nederland N.V. and all ASR Nederland N.V.'s legal vehicles and businesses ('ASR Nederland'). Please read this Disclaimer carefully.

Some of the statements in this document are not (historical) facts, but are 'forward-looking statements' ('Statements'). The Statements are based on our beliefs, assumptions and expectations of future performance, taking into account information that was available to ASR Nederland at the moment of drafting of the document. The Statements may be identified by words such as 'expect', 'should', 'could', 'shall' and similar expressions. The Statements may change as a result of possible events or factors. ASR Nederland warns that the Statements could entail certain risks and uncertainties, so that the actual results, business, financial condition, results of operations, liquidity, investments, share price and prospects of ASR Nederland may differ materially from the Statements.

The actual results of ASR Nederland may differ from the Statements because of: (1) changes in general economic conditions; (2) changes in the conditions in the markets in which ASR Nederland is engaged; (3) changes in the performance of financial markets in general; (4) changes in the sales of insurance and/or other financial products; (5) the behaviour of customers, suppliers, investors, shareholders or competitors; (6) changes in the relationships with principal intermediaries or partnerships or termination of relationships with principal intermediaries or partnerships; (7) the unavailability and/or unaffordability of reinsurance; (8) deteriorations in the financial soundness of customers, suppliers or financial institutions, countries/states and/or other counterparties; (9) technological developments; (10) changes in the implementation or execution of ICT systems or outsourcing; (11) changes in the availability of, or costs associated with, sources of liquidity; (12) consequences of a potential (partial) termination of the European currency: the euro or the European Union; (13) changes in the frequency or severity of insured loss events; (14) catastrophes or terrorist-related events; (15) changes affecting mortality or morbidity levels or trends or changes in longevity; (16) changes in legislation or regulations and/or changes in the interpretation thereof, including without limitation Solvency II, IFRS and taxes; (17) changes in the policies of governments and/or regulatory or supervisory authorities; (18) changes in ownership that could affect the future availability of net operating loss, net capital or built-in loss; (19) changes in conclusions with regard to accounting assumptions or methodologies; (20) adverse developments in legal and other proceedings and/or investigations or sanctions imposed by supervisory authorities; (21) risks related to mergers, acquisitions, or divestments (22) other financial risks such as currency movements, interest rate fluctuations, liquidity, or credit risks and (23) the other risks and uncertainties detailed in the Risk Factors section contained in recent public disclosures made by ASR Nederland.

The foregoing list of factors and developments is not exhaustive. Any Statements made by or on behalf of ASR Nederland only refer to the date of drafting of the document, except as required by applicable law. ASR Nederland disclaims any obligation to update or revise and publish any expectations, based on new information or otherwise. Neither ASR Nederland nor any of its directors, officers or employees give any statement, warranty or prediction on the anticipated results as included in the document. The Statements in this document represent, in each case, only one of multiple possible scenarios and should not be viewed as the most likely or standard scenario.

All figures in this document are unaudited. Small differences may be included in the tables as a consequence of rounding. ASR Nederland has taken all reasonable care in the reliability and accurateness of this document. Nevertheless, information contained in this document may be incomplete or incorrect. ASR Nederland does not accept liability for any damage resulting from this document in case the information in this press release is incorrect or incomplete.

This document does not constitute an offer to sell, or a solicitation of an offer to buy, any securities.